

***SHEEP CREEK WATER COMPANY  
REGULAR BOARD OF DIRECTORS MEETING  
December 13, 2022 ~ 6:00 PM  
SHEEP CREEK WATER COMPANY – via Zoom  
4200 Sunnyslope Rd., Phelan, CA 92371***

The Sheep Creek Water Company Regular Board of Directors Meeting will be held via Zoom Meeting for Shareholder participation. Shareholders may access the meeting remotely with the following options.

**Remote Participation Information:**

**Zoom:**

<https://us02web.zoom.us/j/3906593621?pwd=MFIGQUtSRXNIVetXdHE4MXNKUWR0dz09>

Meeting ID: 390 659 3621

Passcode: 5tDqwX

**One tap mobile**

+16699006833,,3906593621#,,,,\*438071# US (San Jose)

**Dial-In**

(669) 900-6833

Meeting ID: 390 659 3621

Passcode: 438071

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***AGENDA***

- 1) **Open Meeting- 6:00 PM**
  - a. Flag Salute
  - b. Invocation
- 2) **Consent Motions**
  - a. Minutes:
    - i. *Regular Board of Directors Meeting- November 15, 2022*
  - b. Bills:
    - i. *November 15,2022 through December 13, 2022*
  - c. Managers' Report: Included in Board Packet
- 3) **Open Forum/Public Comment-** Under this item any member of the Board or Public may address the Board on any item relating to the company not listed on this agenda. However, the Board is prohibited under AB 240 from taking any action on an item not appearing on the agenda. Board president will call on each participant and at that time you have three (3) minutes to speak.
- 4) **Old Business**
  - a. System Update

5) **New Business**

- a. World AG Expo- February 14-16, 2023
- b. New Meter
- c. Water Funder

6) **Next Scheduled Meeting**

- a. January 17, 2023

7) **Closed Session**

- a. 2023 Operating Budget Review
- b. Water Shares
- c. Summer Help Employees

8) **Adjournment**

**SHEEP CREEK WATER COMPANY**  
***Regular Board of Directors Meeting Minutes***  
***November 15, 2022 ~ 6:00 PM***  
***4200 Sunnyslope Rd., Phelan, CA 92371 ~ Board Room***

The Regular Board of Directors Meeting of November 15, 2022, was called to order at 6:05 PM by President Andy Zody. Reverend Eric York led in the Pledge of Allegiance and David Nilsen led in Prayer. Mr. Zody reminded everyone that tonight's meeting was being recorded for the accuracy of the minutes.

**Directors Present:** President Andy Zody, Secretary/Treasurer Kellie Williams, Directors David Nilsen and Eric York were present.

**Guests Present:** Shareholder Peter Barnes was present at tonight's meeting.

**Staff Present:** General Manager Joseph Tapia and Assistant Therese Rodriguez were present.

**Consent Motions:**

***Minutes:*** Regular Board of Directors Meeting Minutes of October 18, 2022

***Bills:*** October 18, 2022 through November 15, 2022

***Manager's Report:*** November 15, 2022

David Nilsen moved to accept the Consent Motions as presented by Joseph Tapia. Eric York seconded the motion. Motion carried.

**Open Forum / Public Comment:** *Under this item, any member of the Board or Public, may address the Board on any item relating to the company, not listed on this Agenda. However, the Board is prohibited under AB240 from taking any action on an item not appearing on the Agenda. The Board President will call on each participant and at that time, you will have three (3) minutes to speak.*

Andy Zody moved item #5 regarding Employee Retirement to Closed Session. Mr. Nilsen asked that the Board consider purchasing a vacuum system type of heavy equipment. He suggested that the company send Joe and any Directors and wives to a heavy Equipment sale in Visalia, to look at a possible purchase. He asked that this item be put on the next meeting agenda.

Mr. Nilsen stated that the two employees that were hired for summer help are doing a great job and suggested that the Board talk more about it in closed session.

Shareholder Peter Barnes stated that he does not think the Board should allow any new meters at this time. He noted that water levels are down from last year.

Mr. Barnes would like to know how many shares that each customer has. The Manager will get back to Mr. Barnes on whether the company can release private information. Mr. Barnes also said that the company should raise the price of water meters.

**Old Business:**

**System Update:** October *Production* was at 48.85 AF; 2022 Year to Date Production is 515.67 AF / *October Usage* was at 38.37 AF; 2022 Year to Date Consumption is 432.55 AF.

Static Levels: Well 2A down 4.62 feet / Water Level: 278.62'

Well 3A no change / Water Level: 289.06'

Well 4A no change / Water Level: Currently in Rehab

Well 5 down 2.31 feet / Water Level: 290.64'

Well 8 down 4.62 feet / Water Level: 324.50'

Well 11 no change / Water Level: 947'

Tunnel flow is currently averaging 142 gallons per minute

The Field crew installed a new water line on Mescalero Rd., and installed a new motor on Well 4A. No mainline or service line leaks for this month. Met with Environmentalist for Joshua Trees on new well sites.

The Environmentalist is going to cost \$12,000. David Nilsen suggested that the Environmentalist have all the paper work done and ready. By February we should know the fate of the Joshua trees. Continue on with CEQA the other properties and hopefully we will have an answer by February 2023.

**New Meter Inactive Fee:** Andy Zody moved to accept the additional wording be put on all meter applications as of today. David Nilsen seconded the motion. Motion carried.

Additional Wording: *"A Service Charge of 50% of the base rate will be due monthly until service is active after six months of inactive use."*

**New Business:**

**Next Scheduled Meeting**

The next scheduled meeting was changed to ***December 13, 2022***

**Adjournment:** David Nilsen moved to adjourn the meeting. Kellie Williams seconded the motion. Motion carried. The Regular Board of Directors Meeting of November 15, 2022 adjourned at 7:10 PM.

**Closed Session:**

*2023 Operating Budget Review*

*Employee Gifts*

*Employee Evaluation*

*Employee Retirement*

***Respectfully Submitted,***

***Kellie Williams – Secretary/Treasurer  
Sheep Creek Water Company  
Board of Directors***

**Sheep Creek Water Company**  
**4200 Sunnyslope Rd.**  
**P.O. Box 291820**  
**Phelan, CA 92329-1820**  
*Office (760) 868-3755/Fax (760) 868-2174*  
*Email [sheepcreek@verizon.net](mailto:sheepcreek@verizon.net) / [www.sheepcreekwater.com](http://www.sheepcreekwater.com)*  
Regular Board of Directors Meeting – Managers Report

December 13, 2022

**PRODUCTION**

- November Production- 38.80 AF; 2022 Year to Date Production- 554.47
- November Usage- 36.25 AF; 2022 Year to Date Consumption- 468.81

**Well soundings, 2022:**

- Static Water Levels compared November 2021 to November 2022:
  - Well 2A** static level is down 4.62 feet – Water Level 276.62’
  - Well 3A** static level had no change – Water Level 289.06’
  - Well 4A** static level had no change – Water Level 307.54’
  - Well 5** static level had is down 4.62 feet – Water Level 286.02’
  - Well 8** static level is down 9.24 feet – Water Level 319.88’
  - Well 11** static level had no change – Water Level 947’
  - Tunnel** the Tunnel flow is currently averaging 142
- Well 2A running an average of 8.6 hours a day. Ran for 31 days.
- Well 3A running an average of 1. hours a day. Ran for 1 day.
- Well 4A running an average of 0 hours a day. Ran for 0 days.
- Well 5 running an average of 8.6 hours a day. Ran for 31 days.
- Well 8 running an average of 1 hours a day. Ran for 1 day.
- Well 11 running an average of 1 hours a day. Ran for 1 day.
- Total pumping capacity as of November 30, 2022 is 2,137 gpm.
- Current usage is averaging 421,000 gallons per day, 273 gallons per minute
- **Allotment Tier 1 – First share on account remain 750 CF/Share and Remaining shares 150 CF/Share. \$0.50 per hcf**
- **Allotment Tier 2 – 150 CF/Share all shares after Tier 1 \$3.46 per hcf**
- **Tier 3 Overage- No Allotment \$8.32 per hcf**

**Work Completed or in Progress-November 2022**

- Work orders as office requests
- Well soundings – weekly
- Well samples- weekly
- 2 Meter upgrades
- 0 -Mainline leaks / 0- service line leaks
- Repair broken hydrant
- Installed 2 new meters
- Purge line completed on Well 4A

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WEDNESDAY, FEBRUARY 15: 9:00 A.M. - 5:00 P.M.

THURSDAY, FEBRUARY 16: 9:00 A.M. - 4:00 P.M.



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- ADA-approved service animals (ex. dogs and miniature horses) are permitted. Service animals must remain on a leash or in a harness and under the control of the owner at all times. The owner must clean up after their service animals.

- **PROHIBITED ITEMS:**

- Unlicensed gun
- Explosive devices
- Comfort animals and pets - note: it is a misdemeanor criminal violation to misrepresent a dog as a service animal - CA Penal Code 365.7
- Knives with blades longer than 4"
- Marijuana
- Outside alcoholic beverages
- Other items that we determine may be harmful or disruptive

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- Distribution of printed or recorded materials of any kind outside of designated exhibit space
- Engaging in any unsafe act or other act that may impede the operation of the show or any associated facility

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(Tour & Lunch) - See the technology and state-of-the-art facilities including a carousel milking parlor and solar farm. Robotic Milking is now featured at Top O' the Morn Farms.

EXPO ADMISSION NOT INCLUDED

Vegetarian Lunch \$55.00

QTY ▼



### 2023 Kings River and Fresno State Vineyards & Wineries

Feb 14, 2023 | 10:00 AM - 3:15 PM

(Tour & Lunch) - Visit Kings River Winery to tour their vineyard, production area, and cellar. Plus, enjoy samples and lunch. Next stop: Fresno State to visit their Barrel Room, Tanks, and Enology Labs and sample their wines.

EXPO ADMISSION NOT INCLUDED

Ham Lunch \$55.00

QTY ▼

BUY NOW

Roast Beef Lunch \$55.00

QTY ▼

Turkey Lunch \$55.00

QTY ▼

Vegetarian Lunch \$55.00

QTY ▼



### 2023 CA Almond Growers & Monrovia Nursery

Feb 15, 2023 | 10:00 AM - 2:30 PM

(Tour & Lunch) - Visit Central CA Almond Growers Assoc. to learn about almond processing. Next stop is Monrovia Nursery and tour over 1,000 acre with 40 varieties of citrus to understand what goes into growing top notch fruit.

EXPO ADMISSION NOT INCLUDED

Ham Lunch \$55.00

QTY ▼

BUY NOW

Roast Beef Lunch \$55.00

QTY ▼

Turkey Lunch \$55.00

QTY ▼

Vegetarian Lunch \$55.00

QTY ▼



### 2023 Wonderful Citrus & J.D. Heiskell Mill

Feb 15, 2023 | 10:15 AM - 2:45 PM

(Tour & Lunch) - Tour Wonderful Citrus' 700,000+ sqft packing house for "Halo" brand mandarins. Stop at J.D. Heiskell & Co. feed mill and tour the feed manufacturing and production warehouse and the trans-loading facility.

EXPO ADMISSION NOT INCLUDED

Ham Lunch \$55.00

QTY ▼

BUY NOW

Roast Beef Lunch \$55.00

QTY ▼

Turkey Lunch \$55.00

QTY ▼

Vegetarian Lunch \$55.00

QTY ▼



### 2023 Citrus Tour: UC Research & Extension and McKellar Family Farms

Feb 16, 2023 | 10:30 AM - 3:00 PM

(Tour & Lunch) - This tour visits two locations:

Ham Lunch \$55.00

QTY ▼

BUY NOW

Roast Beef Lunch \$55.00

QTY ▼

Turkey Lunch \$55.00

QTY ▼

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## 2023 Elkhorn Dairy and Top O' The Morn Farms - Tour

2

 **Feb 16, 2023 | 10:15 AM - 3:00 PM**

(Tour & Lunch) - See the technology and state-of-the-art facilities including a carousel milking parlor and solar farm. Robotic Milking is now featured at Top O' the Morn Farms. EXPO ADMISSION NOT INCLUDED

Ham Lunch \$55.00

QTY ▼

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Roast Beef Lunch \$55.00

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Turkey Lunch \$55.00

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Vegetarian Lunch \$55.00

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Based on the information that you shared with me, I would advise that we establish a master services agreement between Sheep Creek Water Company and Grant Management Associates (GMA). GMA will provide support for your grant development efforts and assist with a multiphase effort to cultivate appropriate funding leads. This is an estimate of our time based on our experience. Each of these tasks may take less time than estimated. If they do, we will only bill you for the actual time it takes to complete the task. If the task looks to take more time, we will notify you prior to expending any additional hours. It will be up to you to decide if you want us to go over this not-to-exceed estimate.

We will move this into a contract for services that covers a variety of activities that GMA may be engaged on to assist you in pursuing these funding opportunities. GMA proposes the following Phase One activities.

**Scope of Services:**

- Review Client material and set up kick off call, meet with client/clarify questions on client materials - determine what activities are potentially fundable. (Assumes 1 GMA Associate = 1 hour)
- Set up of your project in ASANA our project management platform to share information, assign duties and upload documents. Review with client (.5 hour)
- Review state, federal, private foundation and corporate giving funding programs for client activity alignment with a focus on port zero-emission funds, in CA, NY/NJ and HOU. (approx. 6.5 hours)
- Create matrix of all appropriate funding/financing opportunities, this will be detailed by sector, by agency, by program with program specific info and direct links to program detail – including staff contact (approx. 3 hours)
- Review and prioritize next steps with client (2 hours)

Total Hours = 13 hours

Total Cost = \$2,535

This is an estimate - if we do not need all of these hours - we will only use the time needed to complete the task. You will only be billed for that amount of time.

**Rates:**

The billing rate to be used for this master services agreement will be at \$195. After the first of the year, the billing rate will increase to \$210 an hour. This contract may be modified or amended by mutual agreement in writing. Time will be charged based on an hourly rate. Mileage will be charged at the IRS rate at the time that mileage costs are incurred and other travel charges will be at cost with no mark up.

**Invoicing:**

A retainer of one half of the contract estimate is due immediately upon signature of the contract. Final billing will be at the end of the effort with full payment for remaining hours invoiced to be submitted within 14 days. There is a 5% penalty for late payments.

Let me know your thoughts on this approach? If it looks good - I will need to know the contact info for who is responsible for signing the contract and who is responsible for the invoice? Email addresses would be very helpful.

Nice to meet with you all.

Thank you,

Kristin Cooper

Founder / CEO

530-228-9235

[www.grantmanagementassoc.com](http://www.grantmanagementassoc.com)

***SHEEP CREEK WATER COMPANY  
MONTHLY METER BILLING***

**MONTH OF:** ***NOVEMBER 2022***

**DATE BILLED:** 12/5/2022

**ALLOTMENT:** 750/150 **ACTIVE METERS:** 1203

**TOTAL WATER SOLD:** 15,793 x748 11,813,164 Gallons

**ASSESSMENT PAYMENTS:** 0.00

**MONTHLY USAGE:** 11,587.80

**OVERAGES:** 26,191.69

**TOTAL BASE RATE** 72,180.00

**STOCK TRANSFERS:** 108.00

**CONNECTION FEES:** 120.00

**LOST CERTIFICATE FEES:** 60.00

**OTHER FEES:** 25.00

**RETURN CHECKS:** 0.00

**CONSTRUCTION METERS:** 0.00

**TOTAL:** 110,272.49

**MONTHLY DEPOSITS:** (26,360.05)

Well Maint 5,271.16  
MWA Fees 2,673.96  
Tier 3 - Cap Improv 5,189.96  
Tier 3 - Assessment 3,459.97  
System Upgrade 3,750.00  
Well 11 - \$5.00 Base 6,015.00

**TOTAL** 83,912.44 **Nov-22** 26,360.05

2022 Month	Monthly Deposits									
	Total Usage	Tier 1 Usage	Tier 2 Usage Well 11	Tier 3 Usage Overage	Total Well Maintenance	Tier 2 & 3- \$1.46 MWA Fees	Tier 3-\$1.50 Improvement	Tier 3-\$1.00 Assessment	System Upgrade	Well 11 \$5.00 Assessment
JAN	12,268.12	8,711.23	1,237.18	2,319.72	\$ 3,956.25	\$ 1,806.28	\$ 3,479.58	\$ 2,319.72	\$ 3,750.00	\$ 5,985.00
FEB	12,858.44	9,326.26	1,255.44	2,276.74	\$ 4,097.66	\$ 1,832.94	\$ 3,415.11	\$ 2,276.74	\$ 3,750.00	\$ 5,980.00
MAR	15,510.89	10,785.38	1,750.00	2,975.51	\$ 5,059.10	\$ 2,555.00	\$ 4,463.27	\$ 2,975.51	\$ 3,750.00	\$ 5,975.00
APR	17,554.63	11,270.19	2,518.67	3,765.77	\$ 5,959.77	\$ 3,677.26	\$ 5,648.66	\$ 3,765.77	\$ 3,750.00	\$ 5,990.00
MAY	20,711.86	12,890.09	2,986.45	4,835.32	\$ 7,133.41	\$ 4,360.22	\$ 7,252.98	\$ 4,835.32	\$ 3,750.00	\$ 6,005.00
JUNE	23,764.90	15,527.14	3,297.76	4,940.00	\$ 8,000.67	\$ 4,814.73	\$ 7,410.00	\$ 4,940.00	\$ 3,750.00	\$ 6,010.00
JUL	22,170.85	15,368.76	3,042.09	3,760.00	\$ 7,243.24	\$ 4,441.45	\$ 5,640.00	\$ 3,760.00	\$ 3,750.00	\$ 6,000.00
AUG	25,581.43	13,749.22	3,852.21	7,980.00	\$ 9,353.41	\$ 5,624.23	\$ 11,970.00	\$ 7,980.00	\$ 3,750.00	\$ 6,000.00
SEP	21,299.48	11,678.27	3,420.98	6,200.23	\$ 7,730.17	\$ 4,994.63	\$ 9,300.35	\$ 6,200.23	\$ 3,750.00	\$ 6,015.00
OCT	16,717.08	10,937.55	2,073.68	3,705.85	\$ 5,624.15	\$ 3,027.57	\$ 5,558.78	\$ 3,705.85	\$ 3,750.00	\$ 6,020.00
NOV	15,793.20	10,501.75	1,831.48	3,459.97	\$ 5,271.16	\$ 2,673.96	\$ 5,189.96	\$ 3,459.97	\$ 3,750.00	\$ 6,015.00
DEC	-	-	-	-	\$ -	\$ -	\$ -	\$ -	-	-
TOTAL	204,230.88	130,745.83	27,265.94	46,219.11	69,428.98	39,808.27	69,328.67	46,219.11	41,250.00	65,995.00

\$ 65,372.92 \$ 94,340.14 \$ 292,104.79

## Well Account

### Capital Improvement Account

### Assessment Account

### System Upgrade Account

excel/Monthly Tier Rate Deposits

DAILY PRODUCTION FOR NOVEMBER 2022 GALLONS

Date	WELL # 2A	WELL # 3A	WELL # 4A	WELL # 5	WELL # 8	WELL # 11	GPM	TUNNEL	TOTAL	CU.FT.	A.F.	GPM
1	160000			140000			147	211680	511680	68406.42	1.5701	355
2	128000			112000			143	205920	445920	59614.97	1.3683	310
3	105000			91000			144	207360	403360	53925.13	1.2377	280
4	172000			150000			133	191520	513520	68652.41	1.5757	357
5	99000			86000			151	217440	402440	53802.14	1.2349	279
6							132	190080	190080	25411.76	0.5832	132
7	229000	15000		201000	24000	7200	149	214560	690760	92347.59	2.1195	480
8	108000			94000			148	213120	415120	55497.33	1.2738	288
9	28000			25000			137	197280	250280	33459.89	0.768	174
10							143	205920	205920	27529.41	0.6319	143
11	214000	85000		187000			129	185760	671760	89807.49	2.0612	467
12							169	243360	243360	32534.76	0.7467	169
13	170000			151000			138	198720	519720	69481.28	1.5947	361
14							133	191520	191520	25604.28	0.5877	133
15	249000			220000			174	250560	719560	96197.86	2.2079	500
16	59000			54000			108	155520	268520	35898.4	0.8239	186
17	176000			154000			138	198720	528720	70684.49	1.6223	367
18	62000			55000			144	207360	324360	43363.64	0.9953	225
19	83000	103000		73000			146	210240	469240	62732.62	1.4398	326
20	107000			95000			149	214560	416560	55689.84	1.2782	289
21	99000	2000		87000			135	194400	382400	51122.99	1.1734	266
22	124000			109000			137	197280	430280	57524.06	1.3203	299
23							143	205920	205920	27529.41	0.6319	143
24	240000			213000			151	217440	670440	89631.02	2.0572	466
25	98000			88000			138	198720	384720	51433.16	1.1805	267
26	131000			112000			135	194400	437400	58475.94	1.3421	304
27	79000			69000			154	221760	369760	49433.16	1.1346	257
28	118000			104000			131	188640	410640	54898.4	1.26	285
29	226000		128000	199000			147	211680	764680	102229.9	2.3464	531
30							144	207360	207360	27721.93	0.6363	144
Ttl's	3264000	205000	128000	2869000	24000	7200		6148800	12646000	1690642	<b>38.803</b>	

A.F.      A.F.      A.F.      A.F.      A.F.      A.F.      A.F.      Av.      mgd      mgd      cu.ft/day      afd  
 10.015342   0.6290273   0.3927585   8.8033139   0.0736422   0.0220927   **138**   0.198348   0.407935   54536.83   1.2517  
 A.F.  
**18.86714**

MSEXCEL/DAILYPROD22

RECAP OF 2022 PRODUCTION MINUS USAGE = WASTE

MONTH	YEAR	PRODUCTION ACRE FEET		HYDRANT METERS	USAGE A.F.	WASTE A.F.	Water Loss (Gallons)	Water Loss %
		TOTAL	TUNNEL	A.F.				
JAN	2022	38.01	15.46	0.00	28.16	9.85	3,209,463	25.91%
FEB	2022	35.19	17.36	0.00	29.52	5.67	1,848,179	16.11%
MAR	2022	43.40	19.23	0.00	35.60	7.80	2,542,020	17.97%
APR	2022	48.94	18.56	0.00	40.30	8.64	2,814,798	17.65%
MAY	2022	55.05	19.30	0.00	47.54	7.51	2,447,509	13.64%
JUNE	2022	61.15	16.42	2.36	54.55	4.24	1,381,816	6.93%
JULY	2022	65.98	19.53	0.00	50.89	15.09	4,917,179	22.87%
AUG	2022	64.79	19.47	0.50	58.72	5.57	1,815,263	8.60%
SEPT	2022	54.32	18.73	0.02	48.89	5.41	1,761,490	9.95%
OCT	2022	48.85	19.41	0.22	38.37	10.26	3,342,430	20.99%
NOV	2022	38.80	18.87	0.62	36.26	1.93	628,335	4.97%
DEC	2022	0.00	0.00	0.00	0.00	0.00	0	0.00%
TOTALS		554.48	202.34	3.72	468.80	81.95	26,708,483	14.78%
				Average		6.83	2,225,707	

RECAP OF 2021 PRODUCTION MINUS USAGE = WASTE

MONTH	YEAR	PRODUCTION ACRE FEET		HYDRANT METERS	USAGE A.F.	WASTE A.F.	Water Loss (Gallons)	Water Loss %
		TOTAL	TUNNEL					
JAN	2021	37.91	18.11	0.00	28.68	9.23	3,008,057	24.35%
FEB	2021	33.21	16.45	0.00	29.61	3.60	1,172,588	10.84%
MAR	2021	39.36	18.22	0.04	32.14	7.18	2,339,636	18.24%
APR	2021	51.04	17.82	0.00	44.23	6.82	2,221,334	13.35%
MAY	2021	61.20	18.59	0.00	48.35	12.85	4,186,837	20.99%
JUNE	2021	67.10	18.04	0.00	62.07	5.02	1,637,322	7.49%
JULY	2021	71.95	18.77	0.07	62.84	9.04	2,947,114	12.57%
AUG	2021	68.58	18.77	0.00	57.55	11.03	3,595,329	16.09%
SEPT	2021	62.49	18.29	0.01	58.45	4.03	1,313,051	6.45%
OCT	2021	51.50	17.07	0.50	40.41	10.59	3,450,955	20.56%
NOV	2021	43.80	18.56	0.03	39.21	4.57	1,488,059	10.43%
DEC	2021	38.65	19.21	0.00	32.74	5.90	1,923,462	15.27%
TOTALS		626.78	217.88	0.65	536.28	89.86	29,283,745	14.34%
				Average		7.49	2,440,312	



PRODUCTION 5 - YEAR RECAP

Reduction compared to 2021  
Reduction compared to 2013

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	TOTAL	TOTAL
2022	0%	6%	10%	-4%	-10%	-9%	-8%	-6%	-13%	-5%	-11%	-100%			
	-32%	-34%	-41%	-40%	-44%	-43%	-45%	-45%	-46%	-44%	-39%	-100%			
Tunnel	5,022,000	5,656,896	6,266,000	6,095,000	6,290,000	6,091,200	6,366,000	6,346,000	6,103,000	6,325,000	6,149,000		66,710,096	8,918,462	204,69
Well # 2A	63,000	16,000	16,000	13,000	30,000	5,001,000	4,612,000	6,468,000	5,814,000	5,113,000	3,264,000		30,410,000	4,065,508	93.31
Well # 3A	281,000	12,000	985,000	4,549,000	4,924,000	1,498,000	75,000	74,000	23,000	24,000	205,000		12,650,000	1,891,176	38.82
Well # 4A	0	0	0	12,000	23,000	78,000	44,000	0	0	0	128,000		285,000	38,102	0.87
Well # 5	50,000	12,000	15,000	12,000	26,000	3,204,000	6,455,000	5,622,000	5,009,000	4,439,000	2,869,000		27,713,000	3,704,947	85.04
Well # 8	6,954,000	5,772,000	6,739,000	4,287,000	4,702,000	1,673,000	117,000	81,000	21,000	15,000	24,000		30,385,000	4,062,166	93.23
Well # 11	0	0	47,000	980,900	1,947,100	2,383,500	3,833,200	2,524,500	731,200	7,100	7,200		12,461,700	1,666,003	38.24
PPHCD	0	0	0	0	0	0	0	0	0	0	0		0	0	0.00
TOTAL G	12,370,000	11,468,896	14,068,000	15,948,900	17,942,100	19,928,700	21,502,200	21,115,500	17,701,200	15,923,100	12,646,200	0	180,614,796	24,146,363	554.20
TOTAL CF	1,653,743	1,533,275	1,880,749	2,132,206	2,398,676	2,664,265	2,874,626	2,864,471	2,366,471	2,128,757	1,690,658	0			
TOTAL AF	37,956	35,191	43,167	48,938	55,054	61,150	65,978	64,791	54,315	48,859	38,804	0.000	Total Reduction=		
2021															
Tunnel	5,901,408	5,382,580	5,937,120	5,806,080	6,057,648	5,880,000	6,115,680	6,118,000	5,959,000	5,553,000	6,048,000		70,999,496	9,491,911	217.86
Well # 2A	22,000	29,000	17,000	4,431,000	7,276,000	6,564,000	6,493,000	7,358,000	7,188,000	980,000	45,000		40,423,000	5,404,144	124.03
Well # 3A	17,000	24,000	15,000	26,000	37,000	20,000	19,000	19,000	23,000	4,229,000	4,184,000		11,542,000	1,543,048	35.42
Well # 4A	12,000	23,000	17,000	29,000	38,000	19,000	17,000	14,000	15,000	12,000	0		196,000	26,203	0.60
Well # 5	16,000	26,000	15,000	25,000	5,777,000	5,854,000	5,793,000	6,498,000	6,255,000	889,000	44,000		31,189,000	4,169,652	95.70
Well # 8	6,375,000	5,345,000	6,820,000	6,312,000	738,000	19,000	24,000	18,000	21,000	5,113,000	3,956,000		38,109,000	5,094,786	116.93
Well # 11	11,400	12,100	4,800	5,900	21,900	3,511,300	4,987,100	2,328,400	903,100	17,800	0		11,803,800	1,578,048	36.22
PPHCD	0	0	0	0	0	0	0	0	0	0	0		0	0	0.00
TOTAL G	12,354,808	10,821,660	12,825,920	16,634,980	19,945,548	21,867,300	23,448,780	22,353,400	20,364,100	16,773,800	14,277,000		204,262,296	27,307,794	626.76
TOTAL CF	1,651,712	1,446,746	1,714,895	2,223,928	2,866,517	2,923,436	3,134,864	2,988,422	2,722,473	2,242,487	1,908,690				
TOTAL AF	37,910	33,205	39,355	51,043	61,201	67,098	71,951	68,590	62,486	51,469	43,808		Total Reduction=		
2020															
Tunnel	5,481,792	5,087,000	5,428,224	5,313,600	5,671,000	5,652,000	5,964,000	5,954,976	5,754,240	5,886,944	5,702,400		67,810,976	9,065,639	208.07
Well # 2A	177,000	62,000	22,000	11,000	12,000	14,000	3,419,000	7,282,000	254,000	14,000	23,000		11,311,000	1,512,166	34.71
Well # 3A	0	1,245,000	4,863,000	5,480,000	9,107,000	5,025,000	15,000	25,000	6,825,000	6,401,000	4,177,000		45,643,000	6,102,005	140.05
Well # 4A	31,000	28,000	21,000	44,000	14,000	29,000	732,000	7,480,000	253,000	21,000	19,000		8,702,000	1,163,369	26.70
Well # 5	5,119,000	4,377,000	440,000	347,000	3,529,000	6,710,000	3,082,000	21,000	6,154,000	5,570,000	3,077,000		40,796,000	5,454,011	125.18
Well # 8	34,000	80,000	23,000	55,000	23,000	2,055,000	7,514,000	29,000	114,000	20,000	22,000		10,439,000	1,395,588	32.03
Well # 11	0	127,800	88,600	194,100	482,700	1,109,600	2,906,300	705,800	274,500	0	11,200		5,911,300	790,281	18.14
PPHCD	0	0	0	0	0	0	0	0	0	0	0		0	0	0.00
TOTAL G	10,842,792	11,006,800	10,885,824	11,444,700	18,838,700	20,594,800	23,602,300	21,497,776	19,628,740	17,922,944	13,031,600		190,613,276	25,483,058	584.88
TOTAL CF	1,449,571	1,471,497	1,455,324	1,530,040	2,516,543	2,753,289	3,155,388	2,874,163	2,624,163	2,396,116	1,742,193				
TOTAL AF	33,270	33,774	33,402	35,117	57,805	63,193	72,422	65,964	60,229	54,995	39,986				
2019															
Tunnel	4,808,174	4,384,800	5,017,090	5,163,000	5,517,058	5,140,800	5,490,720	5,713,920	5,537,000	5,624,640	5,400,000		63,332,562	8,466,920	194.33
Well # 2A	10,000	41,000	2,784,000	3,817,000	3,943,000	5,499,000	5,628,000	2,863,000	150,000	3,281,000	1,076,000		29,962,000	4,005,615	91.94
Well # 3A	7,000	228,000	144,000	11,000	1,600	38,000	234,000	57,000	0	0	0		720,600	96,337	2.21
Well # 4A	6,000	211,000	132,000	11,000	7,000	27,000	35,000	15,000	57,000	22,000	10,000		548,000	73,262	1.68
Well # 5	2,928,000	2,285,000	2,278,000	3,881,000	3,637,000	4,746,000	6,006,000	6,506,000	5,055,000	6,346,000	2,102,000		48,943,000	6,543,182	150.18
Well # 8	3,122,000	2,617,000	6,000	12,000	76,000	310,000	58,000	2,865,000	4,922,000	1,695,000	3,445,000		20,257,000	2,708,155	62.16
Well # 11	250,600	267,200	322,500	683,600	988,800	2,385,700	2,281,300	2,739,700	2,481,500	456,100	44,800		12,881,800	1,722,166	39.53
PPHCD	0	0	0	0	0	0	0	0	0	0	0		0	0	0.00
TOTAL G	11,131,774	10,029,000	10,683,590	13,558,600	14,170,458	18,146,500	19,733,020	20,759,620	18,202,500	17,424,740	12,077,800		176,644,962	23,615,637	542.02
TOTAL CF	1,488,205	1,340,775	1,428,287	1,812,647	1,884,446	2,426,003	2,638,104	2,775,350	2,433,489	2,329,511	1,614,679				
TOTAL AF	34,157	30,773	32,782	41,604	43,481	55,681	60,549	63,699	55,853	53,467	37,060				
2018															
Tunnel	5,879,088	5,204,909	5,674,190	5,428,987	5,583,000	5,362,000	5,450,000	5,395,000	5,150,736	5,272,877	5,070,989		64,630,776	8,640,478	198.31
Well # 2A	0	0	238,000	1,682,000	17,000	184,000	2,142,000	1,152,000	998,000	128,000	5,000		6,546,000	875,134	20.09
Well # 3A	0	0	11,000	157,000	1,147,000	665,000	10,000	6,000	0	0	0		1,996,000	266,845	6.12
Well # 4A	123,000	157,000	255,000	1,458,000	2,316,000	74,000	73,000	9,000	0	0	12,000		4,477,000	598,529	13.74
Well # 5	3,559,000	4,031,000	3,129,000	5,518,000	6,216,000	8,424,000	6,448,000	5,119,000	5,116,000	5,592,000	4,571,000		61,258,000	8,189,572	187.97
Well # 8	3,971,000	4,511,000	3,531,000	5,312,000	3,966,000	6,487,000	6,279,000	5,507,000	6,059,000	5,714,000	4,346,000		59,106,000	7,901,872	181.36
Well # 11	0	0	0	0	0	0	0	0	0	0	0		24,700	3,302	0.08
PPHCD	0	0	0	0	0	0	0	0	0	0	0		5,525,000	738,636	16.95
TOTAL G	13,532,088	13,903,909	12,836,190	19,555,987	19,245,000	21,196,000	20,402,000	22,713,000	17,323,736	16,706,877	14,004,989		203,563,476	27,214,368	624.62
TOTAL CF	1,809,103	1,858,811	1,716,336	2,614,437	2,572,861	2,833,690	2,727,540	2,316,007	2,316,007	2,233,540	1,872,325				
TOTAL AF	41,522	42,663	39,393	60,006	59,052	65,038	62,602	69,693	53,157	51,264	42,973				





AVERAGE GALLONS PER MINUTE

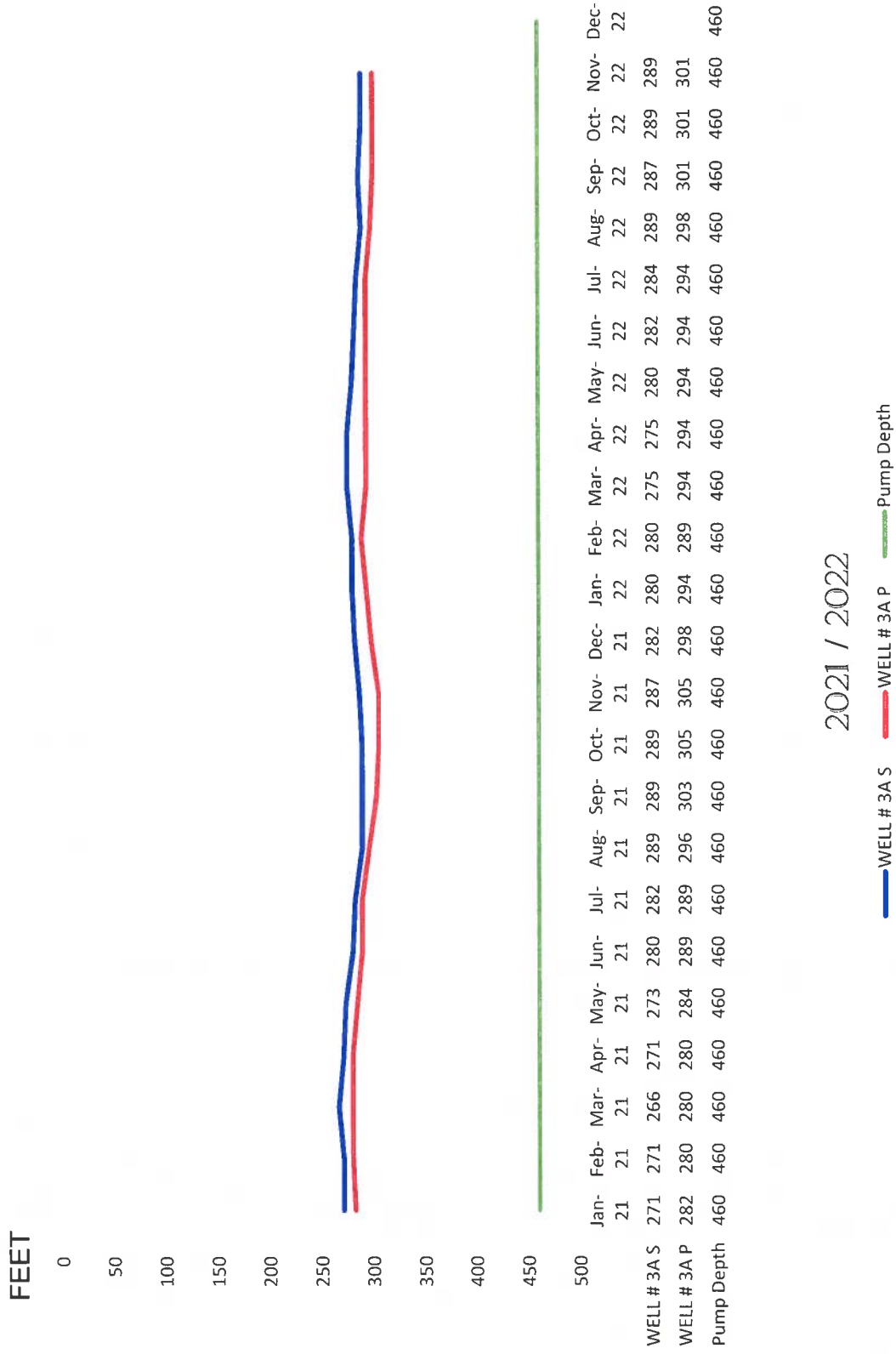
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
2022	-8%	-11%	-5%	-8%	-5%	-5%	-4%	-1%	-4%	-7%	-16%	-100%	Compare 2021
Tunnel	140	140	140	141	141	141	143	142	142	142	142	142	
Well # 2A	309	296	333	333	334	334	326	322	319	318	328	328	
Well # 3A	333	312	333	333	334	317	305	398	383	364	325	318	
Well # 4A	227	227	306	250	256	236	222	0	0	0	403	403	
Well # 5	278	286	278	250	310	287	287	280	274	277	288	288	Pump Pulled 7-11-22
Well # 8	311	316	359	329	319	336	310	365	350	313	400	400	
Well # 11	251	251	251	251	251	251	251	251	251	251	251	251	
TOTAL G	1,846	1,849	1,979	1,915	1,944	1,902	1,844	1,758	1,719	1,655	2,137	0	Compare 2020
2021	36%	13%	13%	4%	4%	2%	-7%	-14%	-10%	-8%	-7%	-8%	
Tunnel	132	133	133	134	136	136	137	137	138	138	140	140	
Well # 2A	333	345	315	351	343	336	333	327	318	311	313	333	
Well # 3A	329	308	313	310	313	315	317	288	295	306	325	318	
Well # 4A	300	348	354	345	317	317	258	212	227	227	227	227	
Well # 5	310	310	312	298	299	300	297	289	276	271	262	283	
Well # 8	351	393	396	393	378	352	333	273	292	284	289	303	
Well # 11	251	251	251	251	251	251	251	251	251	251	251	251	
TOTAL G	2,006	2,088	2,074	2,082	2,037	2,007	1,926	1,777	1,797	1,788	1,807	1,855	Compare 2019
2020	26%	43%	40%	56%	51%	53%	62%	50%	55%	48%	45%	36%	
Tunnel	123	122	122	123	127	131	133	133	133	132	132	133	
Well # 2A	250	279	262	306	286	292	344	339	336	333	319	333	
Well # 3A	0	312	324	327	318	311	311	347	321	333	323	329	
Well # 4A	272	292	250	319	292	302	372	350	332	269	288	300	
Well # 5	305	309	327	314	319	307	311	318	289	289	302	310	
Well # 8	270	284	295	367	367	367	348	322	333	333	350	350	
Well # 11	251	251	251	251	251	251	251	251	251	251	251	251	
TOTAL G	1,471	1,849	1,831	2,007	1,960	1,961	2,070	2,060	1,995	1,940	1,948	2,006	Compare 2018
2019	26%	-2%	0%	3%	13%	61%	155%	166%	153%	154%	70%	83%	
Tunnel	107	108	112	119	124	119	123	128	128	126	125	124	
Well # 2A	150	208	170	170	179	189	184	158	172	204	186	229	
Well # 3A	148	186	194	186	167	167	162	167	0	0	0	0	
Well # 4A	174	179	185	189	194	167	167	179	207	207	207	312	Pump Pulled 9-19
Well # 5	155	168	170	173	165	197	196	231	270	283	290	299	
Well # 8	181	193	193	198	198	192	195	258	259	242	285	263	
Well # 11	251	251	251	251	251	251	251	251	251	251	251	251	
TOTAL G	1,166	1,294	1,312	1,286	1,297	1,282	1,278	1,372	1,287	1,313	1,344	1,478	Compare 2017
2018	-40%	-27%	-16%	-12%	-19%	-24%	-57%	-49%	-48%	-48%	-17%	-21%	
Tunnel	131	129	127	125	125	124	122	121	119	118	118	116	
Well # 2A	0	150	175	135	125	55	30	30	25	25	30	30	
Well # 3A	115	211	122	195	167	33	25	25	25	25	25	25	
Well # 4A	199	213	251	194	168	99	60	60	60	60	60	60	
Well # 5	286	289	297	279	274	278	124	119	124	128	138	147	
Well # 8	320	325	337	317	284	205	141	161	152	161	167	179	
Well # 11	0	0	0	0	0	0	0	0	0	0	251	251	
TOTAL G	1,051	1,317	1,309	1,245	1,143	794	502	516	505	517	789	808	
2017	-35%	-40%	-43%	-48%	-45%	-11%	66%	58%	17%	6%	-28%	-37%	Pump Pulled 11-17
Tunnel	147	145	147	148	147	147	143	140	137	136	136	134	
Well # 2A	214	274	0	0	0	50	50	50	107	107	0	0	
Well # 3A	330	330	345	295	301	280	180	143	115	115	115	115	
Well # 4A	370	333	333	253	253	200	200	144	115	130	154	184	
Well # 5	353	372	372	353	353	353	280	257	238	244	258	275	
Well # 8	333	361	367	358	350	310	278	256	266	288	308	308	
TOTAL G	1,747	1,815	1,564	1,409	1,404	1,372	1,163	1,012	968	998	951	1,016	
2016													
Tunnel	184	182	177	176	170	168	165	162	159	157	154	150	
Well # 2A	381	500	559	534	468	213	44	38	38	45	111	167	
Well # 3A	537	646	530	635	610	225	28	31	90	114	183	286	
Well # 4A	659	729	556	478	439	193	94	52	132	157	267	333	
Well # 5	461	468	463	481	438	381	120	163	192	218	305	353	
Well # 8	458	476	438	433	444	365	248	194	217	254	297	326	
TOTAL G	2,680	3,001	2,723	2,727	2,569	1,545	699	640	828	945	1,317	1,615	

## WELL #2A Monthly Water Levels / 2 years



# SHEEP CREEK WATER COMPANY

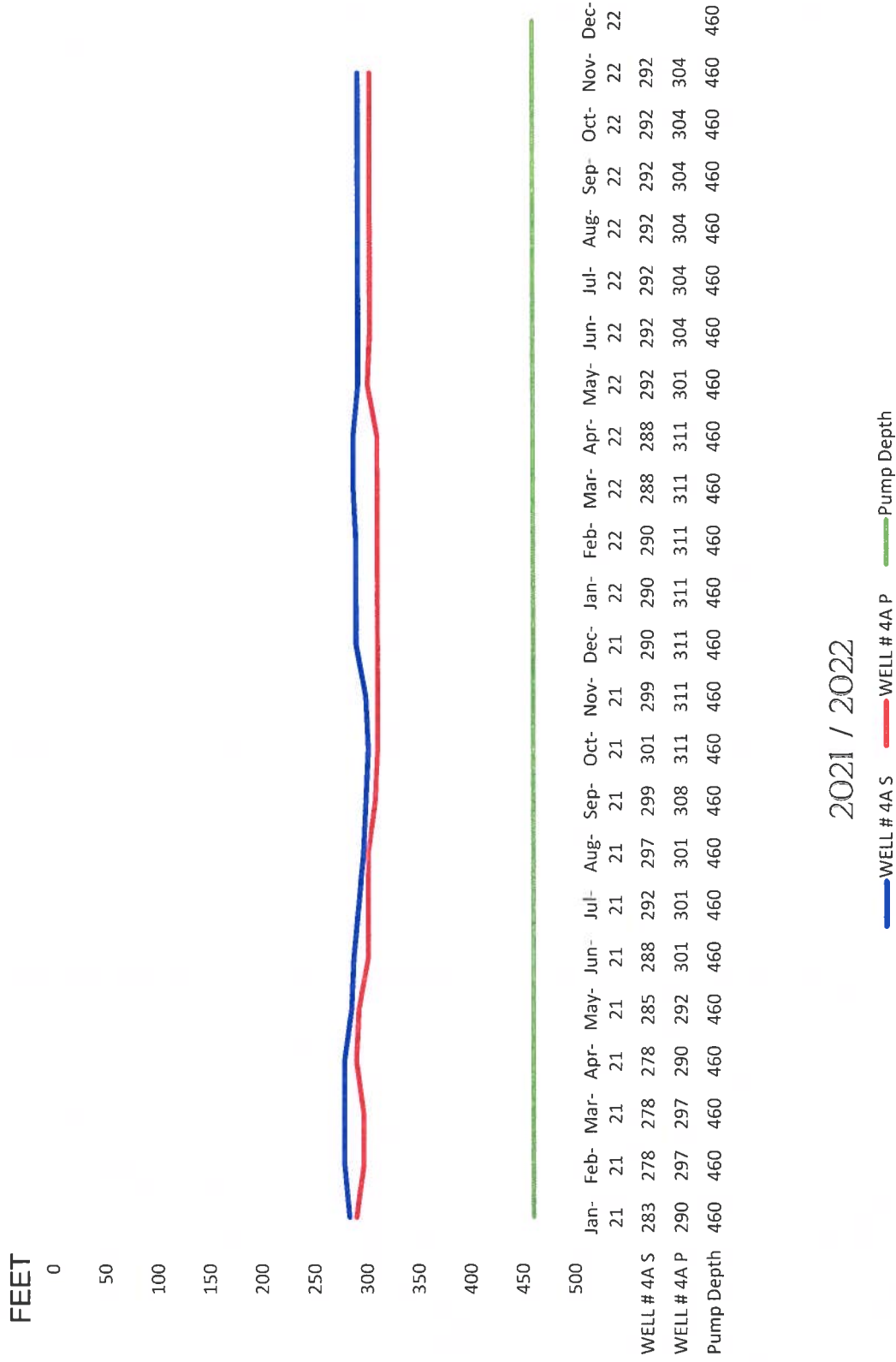
## WELL #3A Monthly Water Levels / 2 years



2021 / 2022

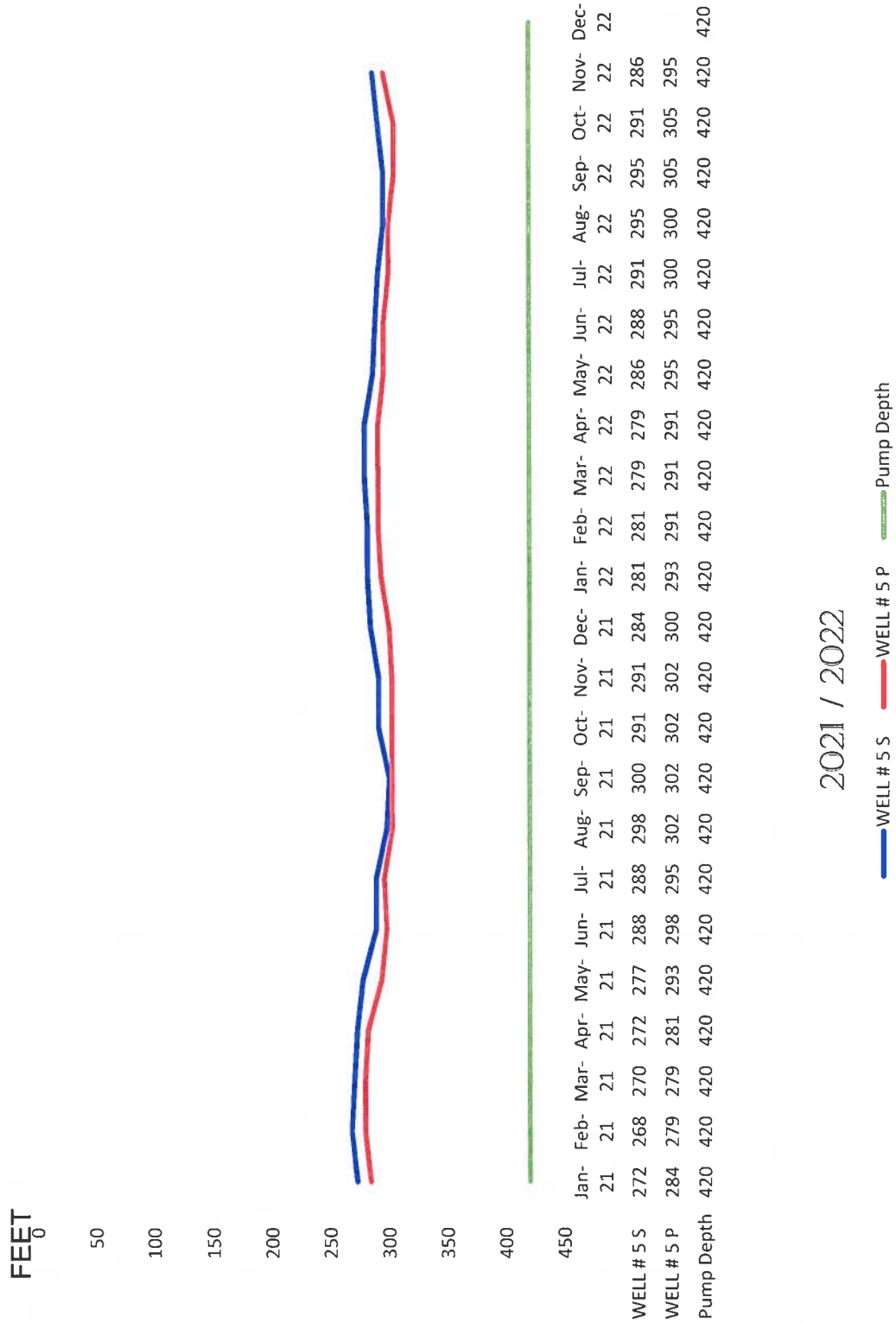
# SHEEP CREEK WATER COMPANY

WELL #4A Monthly Water Levels / 2 years



# SHEEP CREEK WATER COMPANY

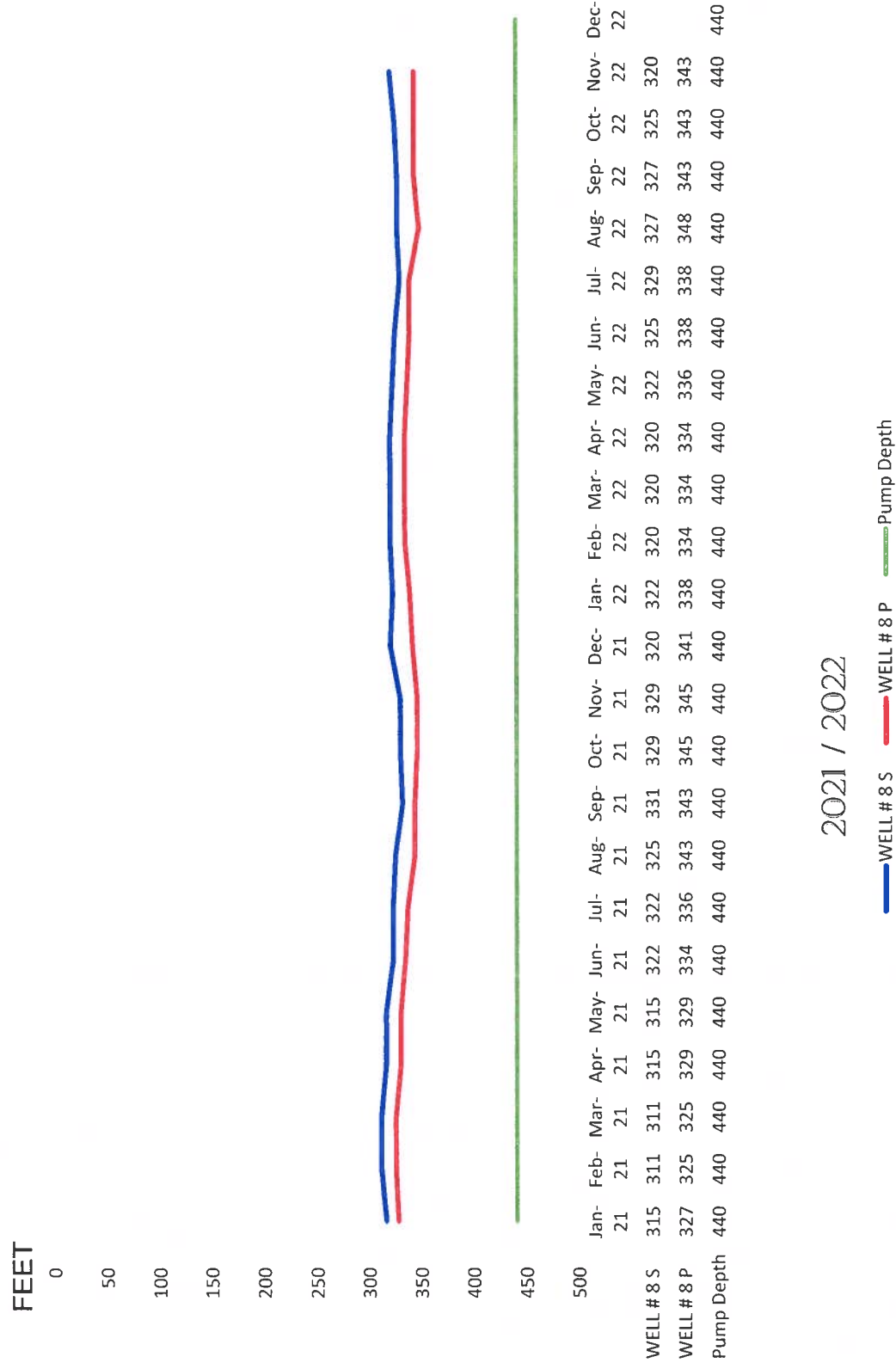
WELL #5 Monthly Water Levels / 2 years



2021 / 2022

# SHEEP CREEK WATER COMPANY

## WELL #8 Monthly Water Levels / 2 years



2021 / 2022



# SHEEP CREEK WATER COMPANY

## WELL #11 Monthly Water Levels / 2 years

FEET  
850

900

950

1000

1050

1100

1150

Well 11 S

Well 11 P

Pump Depth

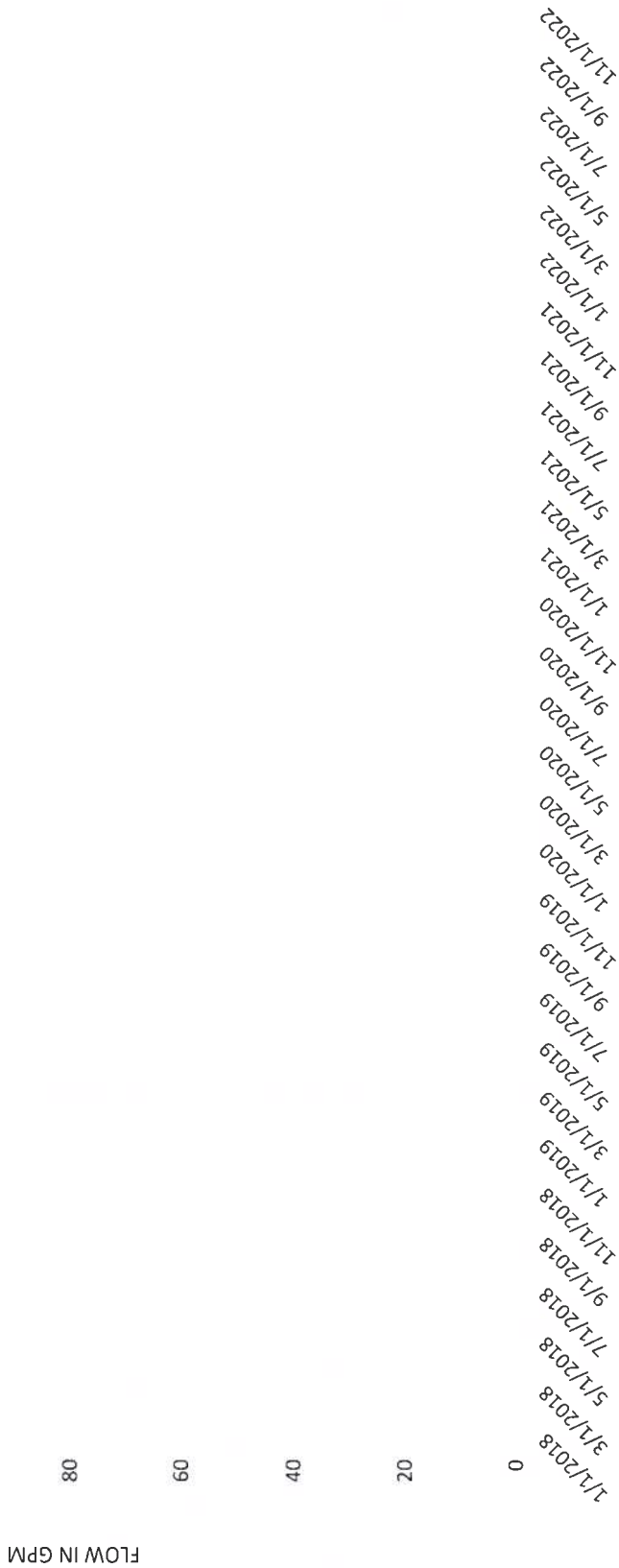
	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22
Well 11 S	948	947	947	947	948	948	949	949	948	948	948	948	948	948	948	947	948	948	947	947	949	949	949	949
Well 11 P	966	966	966	966	971	981	981	981	979	979	979	979	979	979	979	979	979	979	979	970	970	970	970	970
Pump Depth	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100	1100

2021 / 2022

Well 11 S Well 11 P Pump Depth

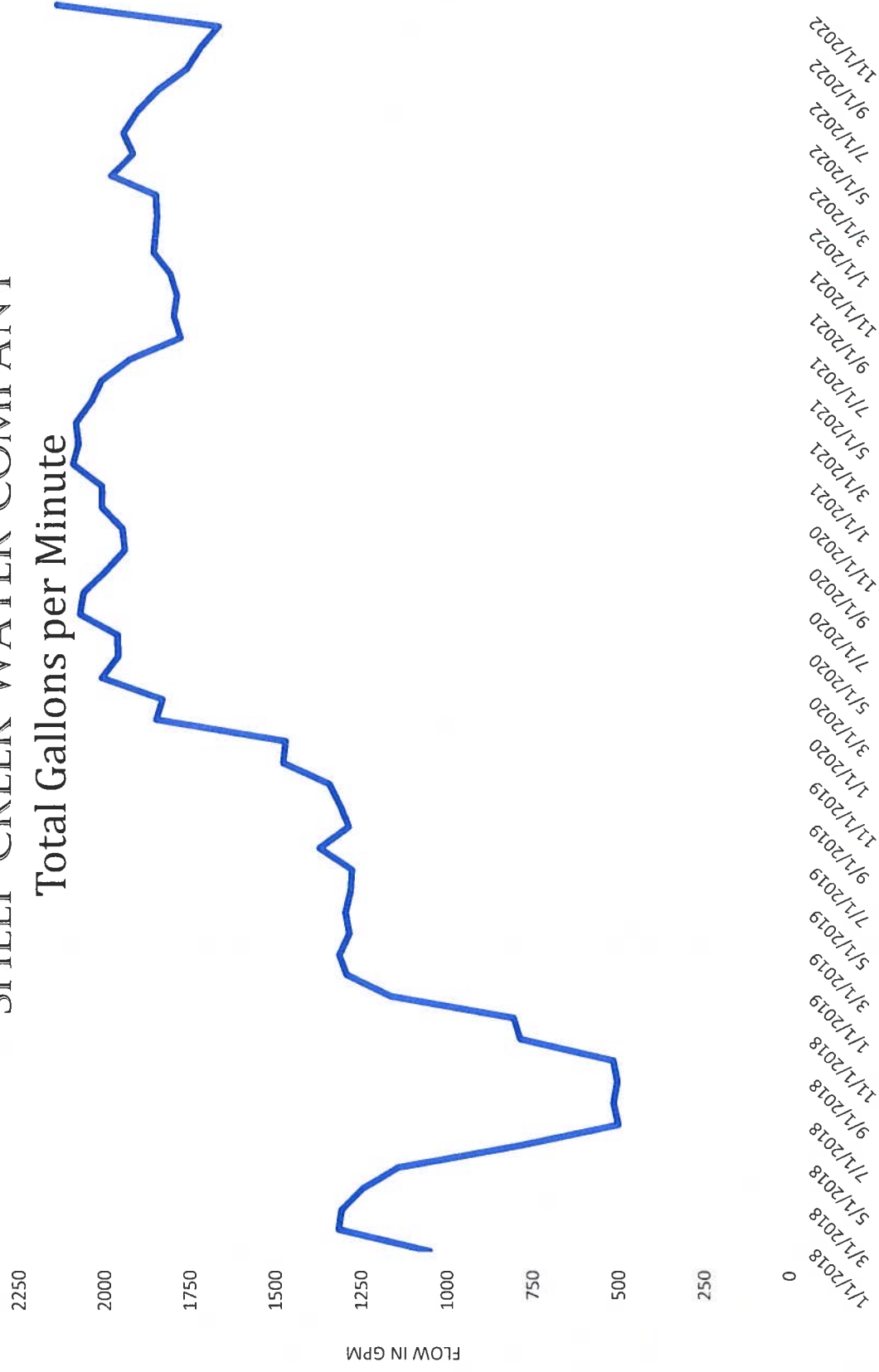
# SHEEP CREEK WATER COMPANY

## Tunnel Flow



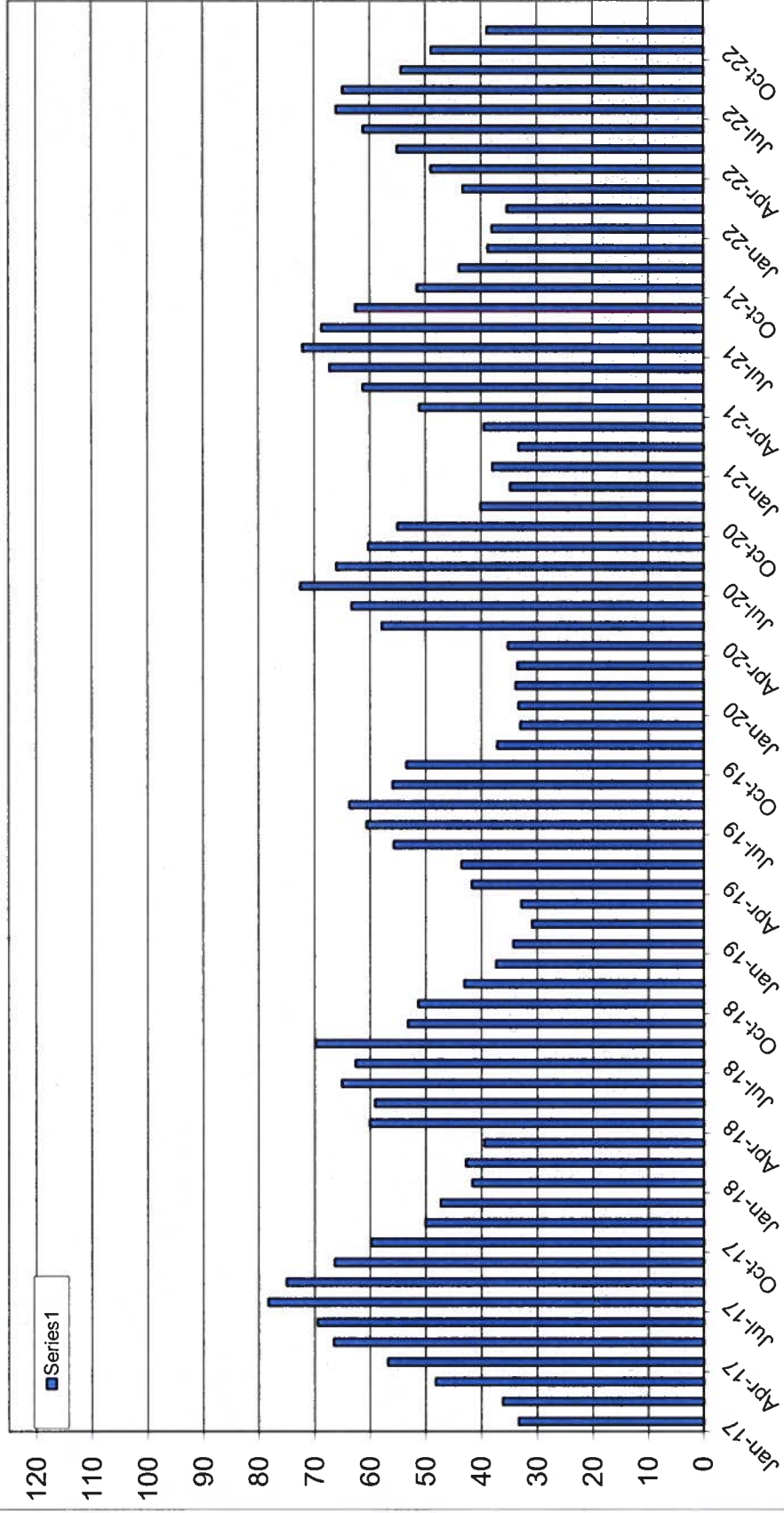
# SHEEP CREEK WATER COMPANY

Total Gallons per Minute



# SHEEP CREEK WATER COMPANY

## WATER PRODUCTION ACRE FEET



2017- 2022

**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023 INCOME  
PROJECTED INCOME**

**Monthly Water Use Income**

Month	<b><u>Projected Monthly Usage (HCF)</u></b>			Total Monthly Usage Income
	Tier 1 Rate .55	Tier 2 Rate 4.50	Tier 3 Rate 10.00	
January	9,000	1,200	2,100	\$ 31,350
February	9,300	1,200	2,300	\$ 33,515
March	9,800	1,500	2,600	\$ 38,140
April	11,500	2,500	3,800	\$ 55,575
May	12,500	3,000	4,900	\$ 69,375
June	13,600	3,500	5,000	\$ 73,230
July	13,500	3,800	3,800	\$ 62,525
August	13,500	3,800	8,000	\$ 104,525
September	12,000	3,500	6,500	\$ 87,350
October	11,500	2,000	3,800	\$ 53,325
November	10,000	1,500	3,200	\$ 44,250
December	7,300	1,250	2,500	\$ 34,640

**Monthly Service Charge Income- Operating**

Average Active Services	1210	Service Charge	\$ 60.50	\$ 878,460.00
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**Monthly Service Charge Income- CoBank**

Average Active Services	1210	Service Charge	\$ 5.00	\$ 72,600.00
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**Stock Transfers**

Transfer Fee	Estimated Transfers per Month	Estimated Annually Transfer Income
\$18	11	\$2,376

**Reconnect Fees**

Standard Fee	Nonpayment Fee	Reconnects per Month	Estimated Reconnect Income
\$60	\$60	Standard 1 Nonpayment 1	\$1,440

**Construction Meters**

Meters	Months	Service Charge	Average Usage \$10.00 HCF	Total
2	3	\$65.50	0	\$393.00

**Penalties/Late Fees**

Average per Month- 12 \$120	Estimated Annual Penalties/Late Fees Income \$1,440
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**Lost Certificate Fee**

Average per Month- 3 \$45	Estimated Annual Lost Certificate Fee Income \$540
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**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023 INCOME  
PROJECTED INCOME CONTINUED**

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**Total Projected Annual Operating Income**

	<b>2023 Budget</b>	<b>2022 Budget</b>	<b>2021 Budget</b>	<b>2022 Actual</b>
Meter Service Charge	\$878,460	\$786,720	\$785,400	\$792,055
Well 11 Loan- \$5.00 Meter Service Charge	\$72,600	\$71,520	\$71,400	\$72,005
Water Usage- Tier 1- \$0.55	\$73,425	\$67,400	\$65,500	\$68,920
Water Usage- Tier 2- \$4.50	\$129,375	\$102,243	\$87,365	\$99,010
Water Usage- Tier 3- \$10.00	\$485,000	\$350,760	\$295,460	\$387,662
Stock Transfers	\$2,376	\$2,376	\$2,376	\$1,808
Construction Meters	\$393	\$0	\$0	\$0
Penalties/Late Fees/ Reconnect Fees	\$2,880	\$5,340	\$6,780	\$1,362.52
Lost Certificate Fee	\$540	\$540	\$540	\$480.00
<b>Total Operations Income</b>	<b>\$1,645,049</b>	<b>\$1,386,899</b>	<b>\$1,314,821</b>	<b>\$1,423,303</b>

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**Total Outstanding Loans- 2023 Assessment Account**

	<b>Remaining Balance</b>	<b>Annual Interest</b>	<b>Annual Principal</b>	<b>Total Annual Loan Payments</b>
<b>CoBank - Refinanced Shareholder</b>				
<b>Loans</b> (4 year term) 7/2020 - 7/2024	\$182,855	\$4,518	\$102,445	\$106,963
\$5.00 Meter Service Charge plus Tier 3				

**Estimated Annual Reserve Account Transfers**

Assessment Acct	\$	121,100.00	Base Rate Increase for CoBank Loan Payments, Tier 3- \$1.00 per HCF
Capitol Improvement	\$	72,750.00	Income based on \$1.50 per hcf of Tier 3 for Capitol Upgrades
System Upgrade Acct	\$	45,000.00	Income based on \$3,750 per month from Service Charge for System Replacement
Well Acct (Maintenance)	\$	59,875.00	Income based on .25 per hcf for Tier 1; \$0.50 per hcf for Tier 2&3
Well Acct (MWA Fees)	\$	41,975.00	Income based on usage from Well #11 water for MWA Replacement Water Fees

**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023  
NOTES**

**Notes- Income**

1. Usage estimates are based on actual 2021 usage with current allotments. Usages have steadily increased each year and expect usage to increase slightly over 2021.
- 2.
3. \$0.63 from Tier 3 income to be transferred to operations income- \$.50 from Capitol Improvement; \$0.13 from Assessment to help pay for operations
4. \$1.50 per hcf from Tier 3 to be transferred to Capitol Improvement Account.
5. \$45,000 from Meter Base Rate to be used and transferred to System Upgrade Account.
6.  
\$0.25 per hcf of Tier 1 & Tier 3 plus \$0.50 per hcf of Tier 2 to be transferred to the Well Account for well maintenance.
7. \$1.46 per hcf of Tier 2 will transfer the Well Account for Mojave Water Agency- Water Replacement Fees.
8. \$1.00 per hcf of Tier 3 will transfer to Assessment Account. Portion used for CoBank- Well 11 Loan Payment.

**Notes- Expenses**

1. System repairs and maintenance remain high due to increasing materials cost and higher number of meters being replaced.
2. Increase in Legal Fess with continued State Compliance Order & PPHCSD consolidation.
3. Increase in Engineering due to State Compliance Order.
4. Well electrical increased due to additional Well 11 usage.
5. Water quality and treatment expenses will remain increased due to additional pumping hours on the wells.
6. COLA increase at 6% due to much higher rise in living expenses. Take affect March 1, 2022
7. MWA Replacement Fees 2021/2022- \$665.50 per acre foot. Average of 38 acre foot per year
8. Sub contract labor, diesel fuel increased due to Source Capacity Project
9. Field salaries increased due to cost of living and 2 temporary help
10. Office salaries increased due to additional office staff
11. Increase in gasoline and diesel due to continued rise in fuel cost.
12. Increase in vehicle and equipment maintenance
13. Increase in medical and stipend costs



**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023  
PRODUCTION & DISTIRBUTION**

<b>ACCOUNT</b>	<b>BUDGET 2023</b>	<b>BUDGET 2022</b>	<b>BUDGET 2021</b>	<b>2022 Actual</b>	<b>OVER / UNDER</b>
<b>FIELD CREW</b>					
Salaries	\$218,915	\$180,000	\$179,759	\$188,081.49	(\$8,081)
Overtime	\$17,000	\$17,600	\$16,909	\$14,793.87	\$2,806
SER/SEP-Retirement	\$15,610	\$13,317	\$13,767	\$4,251.68	\$9,065
Uniforms, Hats	\$2,700	\$2,100	\$1,800	\$1,775.09	\$325
Emergency Phone	\$550	\$550	\$520	\$620.75	(\$71)
Emergency Pager	\$0	\$0	\$0	\$0.00	\$0
Training/Certs	\$1,100	\$1,200	\$1,200	\$1,025.20	\$175
<b>TRUCK &amp; EQUIPMENT</b>					
Truck Payment	\$13,200	\$12,000	\$22,000	\$10,451.85	\$1,548
Equipment Payment	\$0	\$0	\$4,140	\$0.00	\$0
Fuel- Gasoline	\$17,000	\$15,000	\$10,000	\$16,236.21	(\$1,236)
Fuel- Diesel	\$13,300	\$12,000	\$8,000	\$13,015.91	(\$1,016)
Registration- DMV	\$2,900	\$3,493	\$3,200	\$2,743.00	\$750
Rprs & Maint.- Auto	\$11,500	\$7,000	\$7,000	\$11,447.47	(\$4,447)
Rprs & Maint.- Equip	\$3,000	\$5,000	\$5,000	\$5,113.46	(\$113)
Equipment Rental	\$500	\$4,500	\$4,500	\$0.00	\$4,500
Waste- Hazmat	\$450	\$500	\$500	\$8,796.00	(\$8,296)
<b>DISTRIBUTION SYSTEM</b>					
Rprs & Maint- Lines	\$12,000	\$12,000	\$12,000	\$2,692.26	\$9,308
Rprs & Maint- Meters	\$25,000	\$30,000	\$25,000	\$19,320.06	\$10,680
Rprs & Maint- CLA-VAL	\$10,000	\$3,000	\$3,000	\$2,500.31	\$500
Rprs & Maint- System	\$12,000	\$8,500	\$8,500	\$10,448.65	(\$1,949)
Shop Equipment	\$2,000	\$3,000	\$2,500	\$1,543.57	\$1,456
Supplies- General	\$2,000	\$3,500	\$3,500	\$1,601.18	\$1,899
Supplies- Inventory	\$500	\$1,500	\$1,500	\$141.69	\$1,358
Cross Connection Control	\$100	\$100	\$100	\$0.00	\$100
County Waste Fees	\$300	\$300	\$300	\$0.00	\$300
Contract Services	\$1,200	\$1,200	\$1,200	\$0.00	\$1,200
Damages- Personnel	\$200	\$250	\$250	\$0.00	\$250
Safety Equipment	\$1,000	\$450	\$450	\$686.90	(\$237)
Small Tools	\$1,200	\$1,200	\$1,200	\$369.27	\$831
State Health Fees	\$5,500	\$5,500	\$7,000	\$4,119.70	\$1,380
Sub Contract Labor	\$7,000	\$7,500	\$7,500	\$6,110.00	\$1,390
Travel Reimbursement	\$100	\$100	\$100	\$0.00	\$100
Water Conservation	\$250	\$250	\$500	\$0.00	\$250
Water Quality Treatment	\$14,000	\$7,500	\$6,500	\$14,086.84	(\$6,587)
Water Quality Maint/Samp	\$30,000	\$4,500	\$6,500	\$16,613.57	(\$12,114)
<b>Prod./Dist. Total</b>	<b>\$442,075</b>	<b>\$364,610</b>	<b>\$365,895</b>	<b>\$358,585.98</b>	<b>\$6,024</b>

**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023  
ADMINISTRATION**

<b>ACCOUNT</b>	<b>BUDGET 2023</b>	<b>BUDGET 2022</b>	<b>BUDGET 2021</b>	<b>2022 Actual</b>	<b>OVER / UNDER</b>
<b>Account Transfers</b>					
Assessment Acct	\$ 121,100.00	\$127,020	\$124,228	\$122,456.88	\$4,563
Capitol Improvement	\$ 72,750.00	\$83,250	\$93,500	\$76,635.47	\$6,615
System Upgrade Acct	\$ 45,000.00	\$45,000	\$45,000	\$45,000.00	\$0
Well Acct (Maintenance)	\$ 59,875.00	\$62,350	\$68,750	\$75,395.92	(\$13,046)
Well Acct (MWA Fees)	\$ 41,975.00	\$43,143	\$36,865	\$42,255.00	\$888
<b>OFFICE</b>					
Accounting	\$20,000	\$25,000	\$6,600	\$14,500.00	\$10,500
Advertising	\$150	\$150	\$250	\$225.00	(\$75)
Bank Charges	\$300	\$300	\$300	\$179.80	\$120
Contributions	\$250	\$250	\$250	\$0.00	\$250
Copier- Lease	\$2,600	\$2,435	\$2,400	\$2,335.84	\$99
Credit Card Fees	\$15,000	\$16,000	\$5,500	\$14,912.46	\$1,088
Dues/Subscriptions	\$3,400	\$2,500	\$2,500	\$2,874.82	(\$375)
Equipment Rentals	\$150	\$200	\$200	\$0.00	\$200
<b>Employees</b>					
Employee Gifts	\$3,800	\$2,400	\$2,400	\$4,634.68	(\$2,235)
Safety/OT- Dinner/Lunch	\$1,000	\$1,000	\$1,000	\$866.70	\$133
Employee of Year	\$200	\$250	\$250	\$174.85	\$75
Engineering- General	\$15,000	\$15,000	\$25,000	\$0.00	\$15,000
<b>INSURANCE</b>					
General	\$20,000	\$28,200	\$28,200	\$12,047.01	\$16,153
Medical- Employee	\$90,171	\$92,000	\$86,023	\$65,595.17	\$26,405
Medical- Board	\$37,521	\$18,750	\$18,142	\$15,056.33	\$3,694
Work Comp.	\$15,500	\$14,000	\$12,000	\$8,790.00	\$5,210
Other new wells	\$378,000	\$100	\$100	\$600.00	(\$500)
Legal- General	\$20,000	\$20,000	\$20,000	\$38,624.20	(\$18,624)
Legal- AVL/MWA/SWRCB	\$4,000	\$12,000	\$12,000	\$2,864.10	\$9,136
Licenses/Permits	\$1,500	\$2,000	\$2,000	\$2,087.05	(\$87)
Medical Supplies	\$200	\$400	\$250	\$0.00	\$400
<b>Meeting/Conferences</b>					\$0
Annual/Regular Meetings	\$500	\$1,500	\$1,500	\$358.32	\$1,142
Management	\$500	\$1,000	\$1,000	\$457.68	\$542
Office	\$200	\$600	\$600	\$0.00	\$600
Miscellaneous	\$3,100	\$500	\$500	\$2,533.61	(\$2,034)
N.S.F Checks	\$550	\$500	\$800	\$890.17	(\$390)

**SHEEP CREEK WATER COMPANY  
OPERATIONS BUDGET 2023  
ADMINISTRATION**

<b>ACCOUNT</b>	<b>BUDGET 2023</b>	<b>BUDGET 2022</b>	<b>BUDGET 2021</b>	<b>2022 Actual</b>	<b>OVER / UNDER</b>
<b>OFFICE SUPPLIES</b>					
Billing	\$7,500	\$1,800	\$1,000	\$6,235.22	(\$4,435)
Bookkeeping	\$2,000	\$1,250	\$1,250	\$1,381.28	(\$131)
Copier	\$4,400	\$3,000	\$2,500	\$3,554.87	(\$555)
Computer	\$3,000	\$3,000	\$2,500	\$1,736.50	\$1,264
Payroll Supplies	\$2,000	\$500	\$500	\$1,496.95	(\$997)
General	\$3,000	\$4,000	\$3,000	\$3,340.33	\$660
<b>OUTSIDE SERVICES</b>					
Dig Alert- USA's	\$1,000	\$2,200	\$1,800	\$911.00	\$1,289
Turner Security	\$660	\$600	\$660	\$1,049.40	(\$449)
CR&R-Trash	\$2,550	\$2,545	\$2,442	\$2,530.08	\$15
Printing	\$1,500	\$1,500	\$1,500	\$1,124.12	\$376
TNN- Computer/Phone	\$6,250	\$6,250	\$6,250	\$5,965.69	\$284
Postage	\$9,800	\$8,500	\$8,500	\$8,801.42	(\$301)
<b>SALARIES</b>					
Management	\$93,984	\$95,853	\$91,875	\$102,201.36	(\$6,348)
Office	\$161,674	\$107,422	\$102,343	\$144,080.34	(\$36,658)
Overtime- Office	\$4,100	\$2,488	\$2,343	\$3,695.17	(\$1,207)
SER/SEP-Retirement	\$17,897	\$14,178	\$13,759	\$8,368.17	\$5,810
Rprs & Maint- Office	\$2,000	\$2,000	\$2,000	\$0.00	\$2,000
Rprs & Maint- Equip	\$1,000	\$250	\$250	\$700.35	(\$450)
Replacement- Equip	\$2,000	\$2,500	\$2,500	\$581.83	\$1,918
<b>TAXES</b>	\$70,825	\$45,450	\$42,800	\$66,648.64	(\$21,199)
Payroll	\$136,300	\$96,000	\$88,000	\$138,365.39	(\$42,365)
Payroll Withheld	(\$87,500)	(\$69,000)	(\$63,000)	(\$91,054.16)	\$22,054
Property	\$20,425	\$17,650	\$17,000	\$17,737.41	(\$87)
Corporate	\$1,600	\$800	\$800	\$1,600.00	(\$800)
Telephone/Race	\$2,300	\$1,800	\$1,800	\$2,311.08	(\$511)
Theft Losses	\$0	\$0	\$0	\$0.00	\$0
Training	\$700	\$250	\$100	\$550.00	(\$300)
Travel Reimbursement	\$50	\$50	\$50	\$0.00	\$50
<b>UTILITES</b>					
Electric- Wells	\$110,000	\$82,000	\$70,000	\$99,146.62	(\$17,147)
Electric- General	\$3,500	\$3,000	\$3,000	\$3,419.43	(\$419)
Natural Gas	\$500	\$450	\$450	\$450.35	(\$0)
<b>Administration Total</b>	\$1,488,483	\$1,010,694	\$963,180	\$1,022,631.26	(\$11,937)
<b>Prod./Dist. Total</b>	\$442,075	\$364,610	\$365,895	\$358,585.98	\$6,024
<b>Total Operations</b>	\$1,930,558	\$1,375,304	\$1,329,075	\$1,381,217.24	(\$5,913)
<b>Operations Income</b>	\$1,645,049	\$1,386,899	\$1,314,821	\$1,470,018.66	\$83,120